

Lobbying And Time Expenditures

2011-2012 Legislative Session

January-June 2012

Houghton Mifflin Harcourt

| Description Of Totals And Expenditures | Hours Communicating | Hours Other | Dollars |
|--|---------------------|-------------------|---------------|
| Lobbyists | 0.00 | 0.00 | \$0.00 |
| Comments: | | | |
| Non-Lobbyist Employees | 0.00 | 0.00 | \$0.00 |
| Comments: | | | |
| Overhead | | | \$0.00 |
| Payments to Officials² | | | \$0.00 |
| Travel and Living Expenses | | | |
| a) Lobbyist Employees | | | \$0.00 |
| b) Non-Lobbyist Employees | | | \$0.00 |
| All Other Lobbying Expenses | | | \$0.00 |
| Total Lobbying Time And Expenditures: | 0.00 Hours | 0.00 Hours | \$0.00 |

| Allocation of Lobbying Effort | Percent |
|--|-----------|
| Legislative Proposals | 0% |
| Budget Bill Subjects | 0% |
| Administrative Rulemaking Proceedings | 0% |
| Topics Not Yet Assigned A Bill Or Rule Number | 0% |
| Minor Efforts | 0% |
| All Other Matters | 0% |
| Total Reported Lobbying Effort: | 0% |

