

# Lobbying And Time Expenditures

2021-2022 Legislative Session

January-June 2022

Houghton Mifflin Harcourt

Description Of Totals And Expenditures	Hours Communicating	Hours Other	Dollars
Lobbyists	0.00	0.00	\$0.00
Comments:			
Non-Lobbyist Employees	0.00	0.00	\$0.00
Comments:			
Overhead			\$0.00
Payments to Officials <sup>2</sup>			\$0.00
Travel and Living Expenses			
a) Lobbyist Employees			\$0.00
b) Non-Lobbyist Employees			\$0.00
All Other Lobbying Expenses			\$0.00
Total Lobbying Time And Expenditures:	0.00 Hours	0.00 Hours	\$0.00

Allocation of Lobbying Effort	Percent
Legislative Proposals	0%
Budget Bill Subjects	0%
Administrative Rulemaking Proceedings	0%
Topics Not Yet Assigned A Bill Or Rule Number	0%
Minor Efforts	0%
All Other Matters	0%
Total Reported Lobbying Effort:	0%

